

Stuart Shapiro, Ph.D.  
Associate Dean of Faculty  
Bloustein School of Planning and Public Policy  
33 Livingston Ave., Room 536  
New Brunswick, NJ 08901

Dear Dr. Shapiro,

My name is Claire Licata and I am writing to express my support of Dr. Borie-Holtz for the promotion to Associate Professor in Teaching at the Bloustein School of Public Policy and Planning. I was fortunate enough to have Dr. Borie-Holtz as my professor for Research Methods in the fall of 2018 during my undergraduate career. I am so grateful that I had Dr. Borie-Holtz as a professor for such a core subject like Research Methods because she did an exceptional job at explaining very abstract concepts with real world examples and research. Her ability to go above and beyond just teaching the basic required text truly made her a standout professor who always ensured that all of her students were excelling in her class and prepared for using the information in the real world. She came to every lecture full of stories and passion regarding the subject material and her work outside of the classroom, which I found so important for understanding the basics of the course. This also allowed her students to understand how the information is applied to life outside of the classroom, which is critical for students who were about to graduate.

Dr. Borie-Holtz sees the importance of preparing her students for work after graduation with exposure to research opportunities and by sharing her own life work experience. During my time in Dr. Borie-Holtz's course, she offered her students the amazing opportunity of working with the Edison Research Company on the night of the midterm elections in the fall of 2018 to gain first-hand experience in seeing how real-world data is collected and managed. I was very interested in this opportunity because not only did it allow me to apply concepts I had learned in Dr. Borie-Holtz's class in actual research, but it also allowed me to partake in a historical election, which I was immediately excited about since I have always been interested in politics and am always looking to get involved in any way I can. Dr. Borie-Holtz took time during the many hours of working at the Edison Research Company to ensure all of her students were applying the concepts of her course while we all hastily tried keeping up with the votes that were pouring in. It was a unique experience that I learned so much from, and I am so grateful for Dr. Borie-Holtz for presenting this opportunity to her students.

Dr. Borie-Holtz is an example of a professor who always goes the extra mile for her students and genuinely cares about preparing her students for work after graduation. She exceeds just reiterating the basic information of the course and ensures her students have real exposure to research. She brings energy to her class that makes her students want to learn and I have continued to use the information she taught me in my graduate school clinical research. There is no one more deserving of a promotion because the university should have more professors with her attitude and genuine value of educating students to succeed in whatever career they choose after graduation.

Thank you for your time,  
Claire  
Public Health  
Class of 2019